

Item No.:  
Meeting Date:

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# Proposal on New General Delegation of Authority and Process to Develop Policy Directives

Staff Briefing  
February 24, 2015

Port   
of Seattle®

# Purpose of the New General Delegation

The Commission is updating the current Master Delegation of Authority (Resolution 3605/3628) to more successfully pursue the aims of the Century Agenda.

- Delineated responsibilities and authorities include:
  - The Commission governs the Port, leads all inter-governmental functions, and oversees the CEO.
  - Together, the Commission and CEO develop the Port's overall vision, strategies, objectives, Policy Directives, long-range plans, major programs and budgets.
  - The CEO executes the long-range plans and major programs, oversees all enterprises and supporting functions, and advises the Commission.

# Long-Range Plans (Business Plans)

The new General Delegation emphasizes long-range plans as the means of pursuing Century Agenda Strategies and Objectives.

- Long-Range Plans with identify:
  - Strategy and objective(s) being pursued
  - Work plan, resources and timeline
  - Metrics that monitor progress
  - Reporting frequency to the Commission



# What will Policy Directives do?

- Provide principles and guidelines that reconcile tradeoffs.
- Set out limits of delegated authority and provide auditable standards.
- Empower Port staff to develop Long-Range Plans and execute strategies in a clear policy environment.



# Policy Committees

Temporary Policy Committees will be created to develop Policy Directives.

- Each group will be a collaborative effort between Commissioners and Port staff, led by least two Commissioners, appointed by the Commission Co-Presidents.
- Internal and external subject matter experts will be engaged as needed.



# Policy Focus Areas

Potential focuses for suggested policy committees may include:

- Energy and Sustainability
- Project Management, Contracting, and Purchasing
- Real Property Sales, Development, and Leasing
- Strategic Economic Development
- Workforce Development, Social Responsibility, and Labor
- Small and Disadvantaged Business



# Replacing Resolution No. 3605/3628

The process for enacting the new General Delegation will take occur over the next several months. Basic steps include:

1. Amend Resolution No. 3605/3628 to include the new General Delegation and repeal several existing sections.
2. Adopt a motion to create Policy Committees to develop each specific Policy Directive.
3. As each Policy Directive is established, enact them by resolution while at the same time repealing the corresponding section in Resolution No. 3605/3628.
4. Once all Policy Directives are completed and adopted, officially sunset Resolution No. 3605/3628 in its entirety.

# Thank you!

Discussion/Questions?

